WHISTLEBLOWING REPORT MANAGEMENT USER MANUAL

RECIPIENTS:

Referents and Groups tool (BKMS) users

V17 – 05/03/2021

Major changes from previous version:
4.2 Identification

GENERAL PLAN

1	Intr	troduction6					
2	Roles and Responsibilities7						
	2.1	Role and responsibilities of the Group Credit Agricole	7				
	2.2	Role and responsibilities of the FLGE referent	8				
	2.3	Role and responsibilities of the Entity Referent	9				
	2.4	Role and responsibilities of the Examiner	10				
	2.5	Role and responsibilities of the Whistleblowing Management Committee	10				
	2.6	Organizational proposal according to the size of the entity	11				
	2.7 Role and responsibilities of the persons designated to take part in the investigation of report – Occasional delegates						
	2.8	Principles of confidentiality	12				
2.8.1 Whistle-blower protection		1 Whistle-blower protection	12				
	2.8.	2 Protection of the persons targeted by the report	12				
3	Sys	tem	13				
	3.1	Typology of reports	13				
	3.2	Potential whistle-blower	14				
	3.3	Scope of the entities involved	14				
4 Processing of a report							
	4.1	Report reception	15				
	4.2	Identification	15				
	4.2.	1 Client Login	15				
	4.2.	2 User Login	16				
	4.2.	3 PIN code connection	17				
	4.3	Overview Report	17				
	4.3.	1 Search Function	19				
4.3.2		2 Legend	21				

4.3.3		.3	Edit Report	22					
4	.4	Aler	t processing	23					
	4.5	.1.	Alert assignment ("Assignment")	23					
	4.5	.2.	Category	25					
	4.5	.3.	Criticality assessment of the alert ("relevance")	27					
	4.5	.4.	Questions/Answers to the whistle-blower	28					
	4.5	.5.	Reminder	29					
	4.5	.6.	Information of the targeted/concerned person by the alert	31					
	4.5	.7.	Conclusion/ additional information	31					
	4.5	.8.	Closure: 2 steps	32					
	4.5	.9.	Anonymization	35					
4	.6.	Spe	cific processing (via the BKMS Group tool)	39					
	4.6	.1.	Handling of corruption cases	39					
	4.6	.2.	Special case of anonymous alert	39					
	4.6	.3.	Extension of the investigation	40					
	4.6	.4.	Freeze the examination of the file (Hold)	40					
4	.7.	Oth	er functions	42					
	4.7	.1.	Comments	42					
	4.7	.2.	Print	43					
	4.7	.3.	Download	44					
	4.7	.4.	Reporting	44					
	4.7	.5.	Attachments	47					
4	.8.	Rep	ort reception outside the Group Tool (BKMS)	48					
5.	вк	MS s	ystem authorization	49					
5	.1.	The	"4 eyes principle"	49					
5	.2.	Ena	bling/ deleting access authorizations	49					
6.	Coi	ntrol	S	51					
Apı	pend	lix 1	- Confidentiality agreement	52					
Apı	Appendix 2 - Application for Authorization53								

GLOSSARY

Alert Management Committee:

The alert management Committee, *ad hoc* instance operating in "crisis cell" mode, supports the Referent to provide a transversal expertise for the assessment of the admissibility and the treatment of the whistle blower's reports and allow a collegial decision-making on the follow-up to be given to them. The alert management Committee is comprised of the Compliance manager Referent, Human resources, Legal, Risk, Intern Audit, Secretary-General (...).

Delay of treatment:

The regulations indicate that the alert must be processed within a "reasonable" time that we estimate at two months, in order to remain compatible with Article L 1332-4 of the French Labour Code:

"No fault may give rise to only after disciplinary action has been taken beyond a period of two months from the date on which the employer became aware of it, unless this fact gave rise to prosecution within the same period criminal."

Confidentiality commitment:

In case of need, the referent can solicit the people's opinion (professional experts for example) to intervene within the framework of the alert's instruction. The punctual delegates sign a confidentiality agreement.

Examiner:

The examiner is in charge of operational processing reports. There are two profiles: supervisor profile and analyst profile.

Authorization page

Each entity, wishing to authorize an employee to use the Group tool (BKMS) uses the authorization request form (cf Appendix 2) and sends it to the FLGE referent for validation.

The FLGE referent, after validation and signature, sends the document to Crédit Agricole SA – Compliance Department for opening rights in the group toll (BKMS) specifying the profile (analyst or

Whistle-blower User Manual Page 4/54

supervisor) and the scope (single entity or FLGE). Any authorized collaborator signs the confidentiality agreement on the back of the authorization application.

FLGE:

First Level Group Entity

Analyst profile:

Person designated by the referent and authorized to the BKMS tool, who analyzes and proposes the closing of the file.

Supervisor profile:

Person designated by the referent and authorized to the BKMS tool, who analyzes the file's closing on the proposal of an analyst. This person may in case of need, and according to the organization, which is chosen by the entity or the FLGE, be the referent or the delegated Referent.

Report:

This term describes an alert which is reported with the tool BKMS.

Referent:

The referent ensures that the system is launched within his scope (Group, FLGE, entity) and that is functioning properly, and that the reports are processed before the deadline. If necessary, according the organization, which is chosen by the entity or the FLGE, this person can be authorize to the BKMS tool.

Whistle-blower User Manual Page 5/54

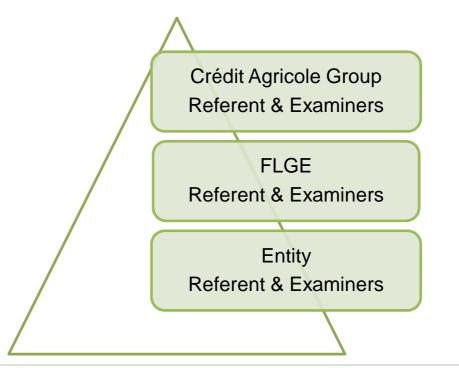
1 Introduction

Any employee, who cannot report facts that may constitute a dysfunction according to the incident reporting procedure, is entitled to exercise his whistleblowing right. In particular, with respect to the seriousness of the dysfunction, or when pressure is exerted upon them, which is likely to lead to the occurrence of a dysfunction.

The exercise of the whistle-blowing right, makes it possible to report, in a disinterested manner and in good faith; facts that may characterize a crime, an offence, a serious and manifest violation of an international convention, law or regulation, a threat or a serious prejudice to the general interest, a failure to comply with the regulatory obligations, a situation or behaviour contrary to the Anti-corruption Code of Conduct, or a serious breach of human rights and fundamental freedoms, health, safety of persons or the environment, of which the whistle-blower (a natural person) has personal knowledge.

Whistle-blower User Manual Page 6/54

2 ROLES AND RESPONSIBILITIES



(*) FLGE: First Level Group Entity

2.1 Role and responsibilities of the Group Credit Agricole

Status:

- The General Management appoints the Group Referent, and the Group Compliance Manager
- The Group Referent appoints a back up to ensure the continuity of the reports processing during his absence.
- The Group Referent appoints a delegate Group Referent who acts on his behalf in the operational follow-up of reports processing.
- The delegate Group Referent appoints the examiner(s) who is/are in charge of alerts processing.

Role:

- The Group Referent ensures the deployment of the device within the scope of Credit Agricole
 Group, and its proper functioning.
- He has a global vision on all the reports handled within the Group.

Responsibilities:

Whistle-blower User Manual Page 7/54

- In case of complex situations, the Group Referent may be contacted by the FLGE or entities referent in order to ask his support in the report handling. The whistle blower who works in the concerned entity may call him in the concerned entity.
- If necessary, he may seek the opinion of people (business experts for example) to intervene as part of the processing of the report (occasional delegate) and request them to sign a confidentiality commitment (See appendix 1).
- If necessary, he may request the opinion of the Whistleblowing Management Committee (See 2.5).
- He appoints persons in charge of the administration of the tool (user's authorizations).

2.2 Role and responsibilities of the FLGE referent

Status:

- The General Management appoints the FLGE Referent (Director General, Deputy Director-General, Delegated Director-General, or a member of the Management Committee).
- The FLGE referent appoints a back up to ensure the continuity of the files processing during his absence.
- The FLGE referent may appoints a delegate referent who acts on his behalf in the operational follow-up of the alerts processing.
- The FLGE referent (or delegate) appoints the examiner(s) who is/are in charge of the alerts processing.

Role:

- The FLGE referent ensures the deployment and the proper functioning of the device on the FLGE scope.
- He has a global vision on all the alerts handled within the FLGE scope.
- The FLGE referent is responsible of the managing of the alerts processing within the FLGE scope.

Responsibilities:

- He ensures that alerts are processed before the deadline.
- In case of complex situation, the FLGE referent can be contacted by the entity referents in order to provide support in the alert processing. He can also be directly called by a whistle-blower working in the concerned entity.
- If necessary, he may ask the advice of people (business experts for example) to intervene as part of the processing of the alert (occasional delegate), and request them to sign a confidentiality commitment (See appendix 1).

Whistle-blower User Manual Page 8/54

- If necessary, he may request the opinion of the Whistleblowing Management Committee (See 2.5).
- He validates and transmits to Credit Agricole SA the BKMS's authorization requests sent to him by the entities (See Appendix 2).
- If there is an authorization's request with a supervisor profile, he validates the closure decisions proposed by the entities within his scope.

2.3 Role and responsibilities of the Entity Referent

Status:

- The General Management appoints the referent (Director General, Deputy Director-General, Delegated Director-General, or a member of the Management Committee).
- The referent appoints a back up to ensure the continuity of files processing during his absence.
- If necessary, the referent can appoints a delegate referent who acts on his behalf in the operational follow-up of the alerts processing.
- The referent (or delegate) appoints the examiner(s) who is/are in charge of processing the alerts.

Role:

- The entity's referent is responsible of the alerts processing relatives to his entity.
- He submits the closure of the alert that he has previously handled to the FLGE referent for decision. (enable closure)

Responsibilities:

- In case of complex situations, he can ask the FLGE's support in the alerts processing.
- If necessary, he may ask the advice of people (business experts for example) to intervene as part of the alerts processing (occasional delegate), and request them to sign a confidentiality commitment (See appendix 1).
- If necessary, he may request the opinion of the Whistleblowing Management Committee (See 2.5).
- He may designates by delegation the persons in charge of the operational alerts processing (examiner).
- He transmits to the FLGE referent the authorization's request of the entity. (See Appendix 2)

Whistle-blower User Manual Page 9/54

2.4 Role and responsibilities of the Examiner

The examiner is the person in charge of the operational alerts processing.

Status:

- The examiner is appointed by the referent (Group, FLGE, and Entity).
- There is two profiles of examiner: Supervisor and Analyst.
- The referent appoints two back up (supervisor and analyst) to ensure the continuity of the files processing during his absence.

Role:

- The Examiners are in charge to instruct the alert handling and to inform the Referent.
- In compliance with the two eyes principle (four eyes principle), the alerts are processed and closed by two different examiners with a different profile.
- The Analyst examines the file and propose the closure.
- The Supervisor examines the file and closures the file based on a proposal from an analyst.
- The Examiner signs the confidentiality commitment on the back of the authorization.

Responsibilities:

- The Examiner ensures that the alerts are processed before the deadline (2 months).
- He proposes a closure (analyst profile) or closes the file (supervisor profile).
- He undertakes to respect the rules of confidentiality as part of the alerts processing.

2.5 Role and responsibilities of the Whistleblowing Management Committee

Role:

- Each referent (Group, FLGE, entity) has the possibility to create a Whistleblowing Management Committee.
- It is composed of representative functionaries from the HR, Audit, Risk, Legal and Compliance functions.
- If the entity is too small to have a Whistleblowing Management Committee, the referent may escalate the report to the FLGE Whistleblowing Management Committee.
- The members of this Committee are appointed on the proposal of the referent (Group, FLGE, entity) and must sign a confidentiality agreement (See Appendix 1).
- If necessary, the Whistleblowing Management Committee can seek the advice of people (business experts for example) to intervene as part of the processing of the report (occasional delegate).

Whistle-blower User Manual Page 10/54

Responsibilities:

- This committee's mission is to assist the referent and to validate in a consensual way the decision taken, notably on the follow-up given to the report.
- Whenever necessary, the referent in charge of processing a report, may request the advisory of the Whistleblowing Management Committee.

2.6 Organizational proposal according to the size of the entity

Entity without a subsidiary:

- Appointment of an Entity Referent + Examiners (+back up).
- The alerts are supported at the entity level.

Entity (FLGE) with small subsidiaries (no or few employees):

- Appointment of an FLGE Referent + FLGE Examiners (+ back up).
- The alerts concerning the subsidiaries are supported at the FLGE level.

Entity (FLGE) with medium subsidiaries (a few dozen employees):

- Appointment of an FLGE Referent + FLGE Examiners (+ back up) + subsidiary Examiners (+ back up) with analyst profile.
- The alerts concerning the subsidiaries are supported at the local level (analysis and processing) and are closed at the FLGE level.

Entity (FLGE) with considerable subsidiaries (several hundred employees):

- Appointment of an FLGE Referent + subsidiary Referent + FLGE Examiners (+ back up) + subsidiary examiners (+ back up) with analyst and supervisor profile.
- The alerts concerning the subsidiaries are supported (analysis and processing) and are closed at the local level.
- The FLGE Referent supervises the alerts processing on the whole PSC.

2.7 Role and responsibilities of the persons designated to take part in the investigation of the report – Occasional delegates

If necessary, the referent can seek the opinion of people (business experts for example) to intervene within the framework of the instruction of the report.

The occasional delegates sign an agreement of confidentiality (See Appendix 1).

Whistle-blower User Manual Page 11/54

2.8 Principles of confidentiality

2.8.1 Whistle-blower protection

The whistle-blower must benefit from an environment of strict confidentiality that allows him to expose the facts while protecting his identity.

Consequently, the referent processes the reports in the strictest confidentiality, and shares them only with concerned parties whose involvement is necessary for the processing of the report.

This includes the Whistleblowing Management Committee and a team of identified investigators and experts, who are subject to the strictest confidentiality. Each involved person sign a confidentiality commitment (See Appendix 1).

In any event, the identity of the whistle-blower and of the concerned persons as well as the information collected by all the recipients of the report must remain confidential.

► Warning: Criminal and civil sanctions are provided in case of disclosure of identities or unveiled facts.

2.8.2 Protection of the persons targeted by the report

The person in charge of the operational processing of the report:

- Ensures the soundness of the alert before any actions are taken with the concerned/ targeted person by the report.
- Depending on the circumstances, the concerned/targeted person could be informed. However, precautionary measures may be taken when:
 - ✓ The identity of the whistle-blower cannot be protected.
 - ✓ There is a risk of evidence destruction.
- He makes sure that the person targeted by an alert signs an agreement of confidentiality (See Appendix 1).

SPECIAL CASE: if the person targeted by the report is the referent himself (or the examiner), he must transfer the processing of the file to a third person of his entity or higher organizational level.

Whistle-blower User Manual Page 12/54

3 SYSTEM

The "Whistleblowing system" does not replace the "dysfunction report system". These two devices are parallel and complement each other.

The notion of dysfunction covers any incident or anomaly that may occur in the effective implementation of the obligations applicable to banking and financial activities, whether they are of a legislative or regulatory nature or whether they concern professional and ethical standards or instructions from the executive body taken in particular in application of the guidelines of the deliberative body.

As soon as an employee notices the occurrence of a dysfunction in the Compliance area, he must inform his line manager (product line, customers or central functions), by means of his choice, verbal or written.

If this is not possible (line manager involved, for example), the employee has the option of using the whistleblowing system.

3.1 Typology of reports

- Crime:
- Serious and manifest violation of:

An international commitment/convention, a unilateral act of an international organization taken based on a duly ratified international commitment, a law or of a regulation.

- Threat or serious prejudice to the public interest;
- Failure to comply with the obligations defined by European regulations and by French regulations and regulators;
- Conduct or situation contrary to the Anti-corruption code of conduct of the Group;
- A serious infringement of human rights and fundamental freedoms, the health and safety of persons or the environment; resulting from the Group's activities as well as from the activities of subcontractors or suppliers with whom an established commercial relationship is maintained, when these activities are linked to this relationship.
- **EXCLUSIONS**: The whistle-blower may not report facts, information or documents, whatever their form or support, covered by national defence secrecy, medical secrecy or the secrecy of relations between a lawyer and his client.

Whistle-blower User Manual Page 13/54

3.2 Potential whistle-blower

Employees

All employees on permanent contracts, employees on fixed-term contracts, apprentices, alternates and interns.

External and occasional employees

Employees of suppliers who are present on the company's site and whose nature and duration of their assignment require in-depth knowledge of the operation of the company and/or the Group in which they carry out their assignments.

Subcontractors and suppliers
with whom the Group has
established commercial
relations

Business relationship of the company and / or the Group with a supplier and its subcontractors involving a steady and usual business flow.

• The scope of potential whistleblowers implies that the link:

https://www.bkms-system.com/bkwebanon/report/clientInfo?cin=3CAgr18&language=fre

Is available not only on the intranet of the entity but also on the website so that it is accessible from outside the company.

3.3 Scope of the entities involved

The scope of the entities covered by the framework is equivalent to the scope of the companies supervised on a consolidated basis (PSC) and includes:

- The consolidation of the accountability perimeter of the Crédit Agricole Group, including the parent company and entities under exclusive control, joint ventures and associated companies.
- Any non-consolidated entity for which the Crédit Agricole Group entity is shareholder and which
 the CCI/CCIG expressly decides to include in the PSC, in particular because of a significant
 reputational risk to which the entity exposes the Group.

Whistle-blower User Manual Page 14/54

4 PROCESSING OF A REPORT

4.1 Report reception

When the whistle-blower submits an alert in BKMS system, the relevant examiner receives an email to inform him that a new report has been created.

Below are the links allowing Crédit Agricole Group examiners to access the home page to process an alert:

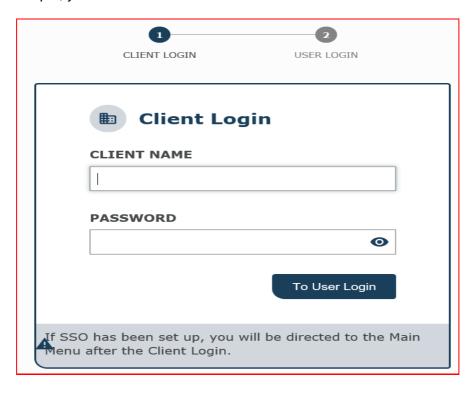
English: https://client.bkms-system.com/bkwebanon/action/client/clientDisclaimer.do?language=eng

French: https://client.bkms-system.com/bkwebanon/action/client/clientDisclaimer.do?language=fre

4.2 Identification

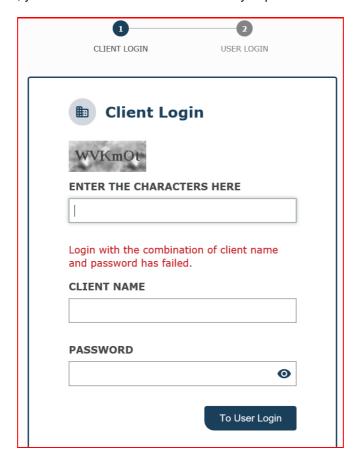
4.2.1 Client Login

The access data for Client Login consist of a name and a password and are identical for all the users of any given client access. Pay attention to upper and lower case usage when entering characters. After six failed login attempts, your account will be locked for a certain time.



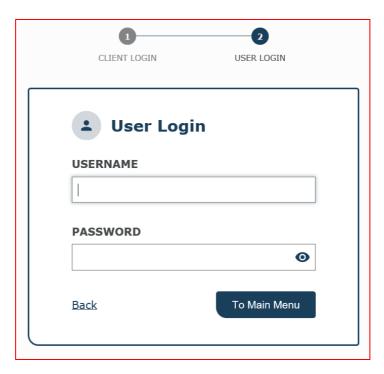
Whistle-blower User Manual Page 15/54

In the event of an input error, you will be asked to enter the security captcha:



4.2.2 User Login

The access data for User Login consists of a personalized name and a password. Pay attention to upper case and lower case usage when entering characters. After six failed login attempts, your account will be locked for a certain time.



Whistle-blower User Manual Page 16/54

Your system administrator initially creates your access data. After logging in to the BKMS® System for the first time, you will be automatically asked to change your password. If you forget your user login password, the system administrator can reset your password; you can get in touch with your system administrator at the email address: admin.ethicsalerts@credit-agricole-sa.fr.

► Warning: Be careful, your login information is personal and must not be provided to a third party under any circumstance. No one will ever ask you to provide it.

If in doubt, request a reset at admin.ethicsalerts@credit-agricole-sa.fr

4.2.3 PIN code connection

The examiner chooses "Report Processing" (automatically) and enter his Data PIN.

Main Menu	
REPORT PROCESSING	DataPIN:
ACCOUNT SETTINGS – ADMIN	
ACCOUNT ADMINISTRATION – SYSADM	
OTHER	
	CONTINUE

4.3 Overview Report

The examiner accesses to the "report review" and select the report he wants to process.

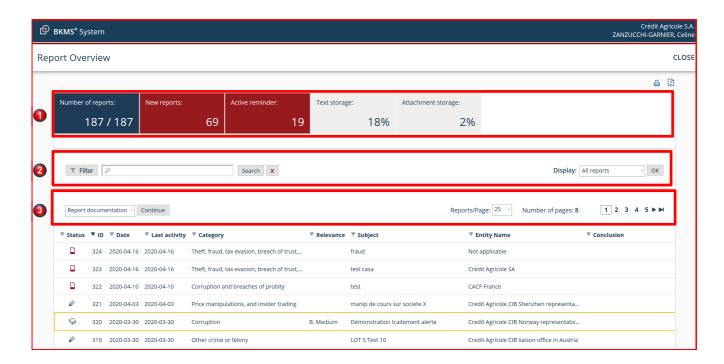
He receives an overview aligned with the rights specific to categories and processing functions that pertain to reports and their most important criteria:

- Status
- ID: Chronological Report Number
- Date: Date of receipt in the format Year-Month-Day
- Category

Whistle-blower User Manual Page 17/54

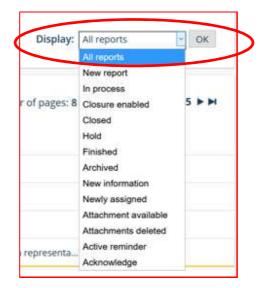
- Relevance
- Subject
- Group Entity
- Entity Name
- Reminder: Date in the format Year-Month-Day
- U: Attachment
- Source Selection
- PBox: An identifier showing if the whistle-blower has created a post-box
- Language
- Assignment: Alias of the examiner in charge of the file

In the "Alert Overview" table, only the first 2 alerts are shown but you can change the number of alerts displayed.

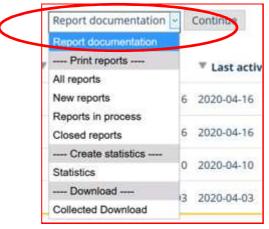


- The first header:
 - The total number of reports (displayed/overall)
 - The number of new reports
 - The number of current reminders
 - The assignment of storage space specific to report memory and attachment memory
 - The second header:
 - A search box with a "Filter" button to refine the search (see 4.4.1).
 - The drop-down option "Display" allows you to filter Overview Reports according to status. For instance, by selecting "closed", you can display only those alerts that are closed.

Whistle-blower User Manual Page 18/54



- 3
- The "Alert documentation" drop-down menu allows the extraction of alerts by status, and provides access to the "reporting" function (see 4.7.5.).
- The number of pages in: Overview Reports
- The "Alerts/Page" drop-down option: allows you to choose the number of alerts you wish to display per page



By clicking the column title in the grey shaded header, the Overview can be sorted in ascending or descending sequence for each column of the table.

4.3.1 Search Function

You can use the Search function to search Overview Reports by keywords. The filter determines which columns are shown. Enter your search term(s) in the text box. The case used is irrelevant. Click on the button to remove the filter and clear the search.

Please note: the only visible texts are the ones contained in the overview, not in the actual text of the report.

Simple search

Enter a search term

Example: breach of trust \rightarrow result: All reports containing the term "breach of trust" are displayed.

Whistle-blower User Manual Page 19/54

• "Or" search

Enter multiple search terms, separated by a space

Example: breach of trust corruption → <u>result</u>: All reports containing either the term "breach of trust" or the term "corruption" are displayed.

"And" search

Enter multiple search terms, separated by a space and a plus sign

Example: breach of trust +corruption → result: All reports containing both the term "breach of trust" and the term "corruption" are displayed.

Search by a phrase

Enter a phrase with enclosed with quotes

Example: "faulty accounting" → <u>result</u>: All reports containing the precise phrase "faulty accounting" are displayed.

· Omission of search terms

Enter a search term preceded by a minus sign

Example: - breach of trust → <u>result</u>: All reports are displayed other than reports containing the term "breach of trust".

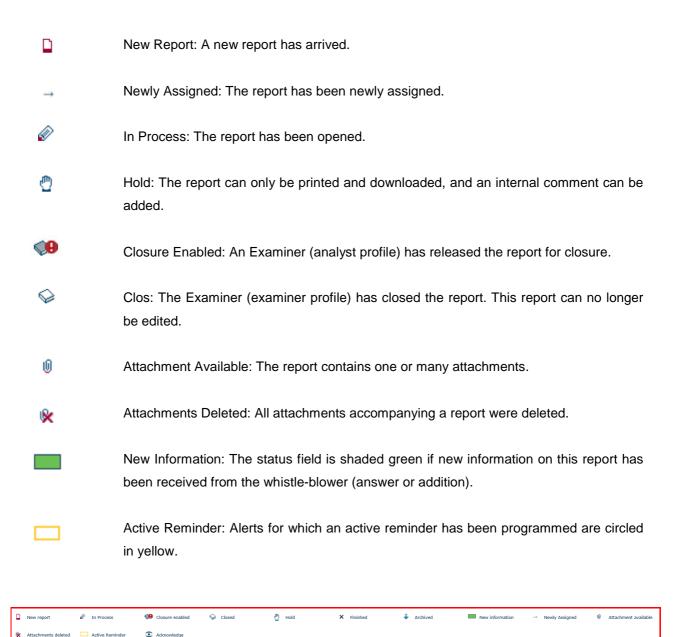
Combining search options

A space must be inserted after each search term in order to maintain the functionalities of the search function.

Example: breach of trust corruption +"erroneous accounting" - corruption report → result: All reports containing the terms "breach of trust" or "corruption" in addition to the phrase "erroneous accounting" are displayed, but the term corruption report is not displayed.

Whistle-blower User Manual Page 20/54

4.3.2 Legend



Whistle-blower User Manual Page 21/54

4.3.3 Edit Report

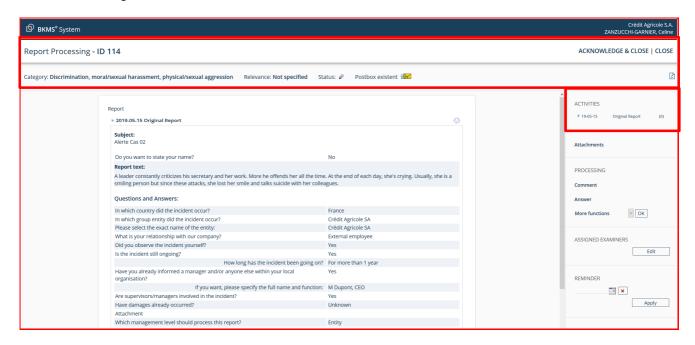
To access the contents of an alert, click on the corresponding line.

The Refresh symbol [3] is located in the upper right-hand corner of the report view. The report view is divided into different zones:

- The current category
- **Current Relevance**
- The "mailbox" symbol (if the whistleblower has created a mailbox)
- Status: A symbol indicating its status.
- Content of the alert

Right margin

- Activities: summary log of the actions carried out in the processing of the alert
- Treatment
- **Assigned Examiner**
- Reminder
- Reporting
- Archiving

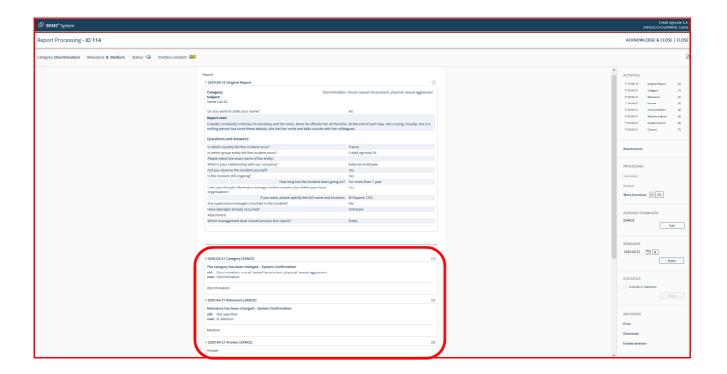


In a second part, under the description of the alert, all the comments related to the actions of the Examiner are classified by date of creation and are chronologically numbered. The Examiner's pseudonym is indicated for each action.

A green check mark indicates if the whistleblower has taken note of your response:



Page 22/54 Whistle-blower User Manual

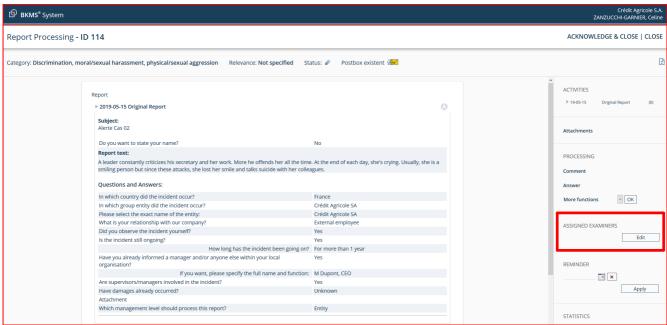


4.4 Alert processing

4.5.1. Alert assignment ("Assignment")

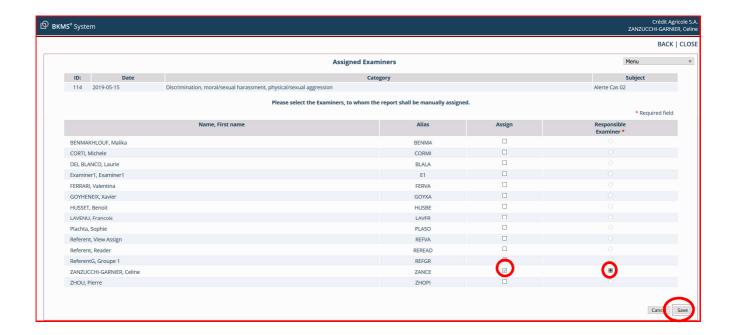
The assignment process is necessary in order to confirm that someone will be processing the report and to know who is in charge.

To assign a report, please select the 'Edit' button.

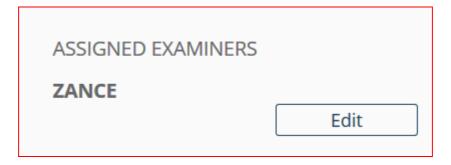




Whistle-blower User Manual Page 23/54



The section titled "Assignment" in the report view displays the aliases of all the examiners assigned to this report.

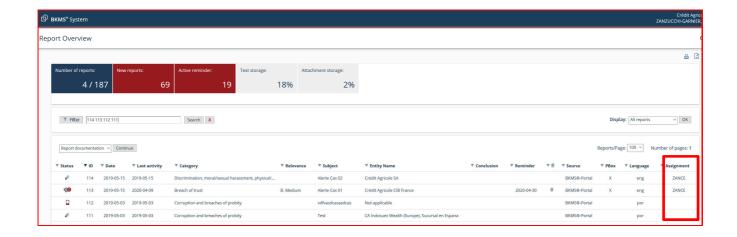


The assignment validation activates an e-mail that is sent to the assigned person. The alias of responsible examiner is displayed in boldface; s/he also receives an e-mail.

Coming back to 'report overview', the last column titled "Assignment" displays the aliases of all the Examiners assigned to this report.

The responsible Examiner's Alias is displayed in boldface. A newly assigned report is shown on the 'overview report screen' right at the top for all Examiners assigned and is marked with the symbol

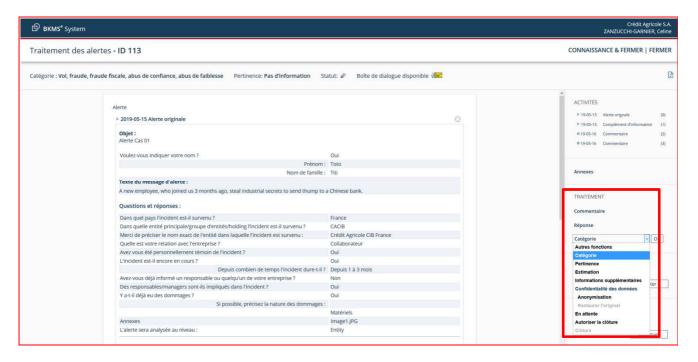
Whistle-blower User Manual Page 24/54



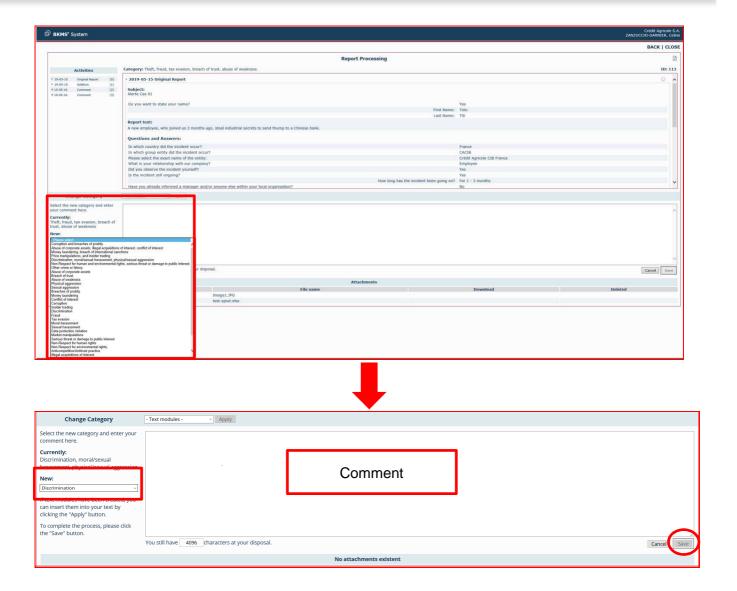
4.5.2. Category

The person in charge of the file verifies that the category selected by the whistleblower is correct, or, if not, modifies the category and notifies this in the text box.

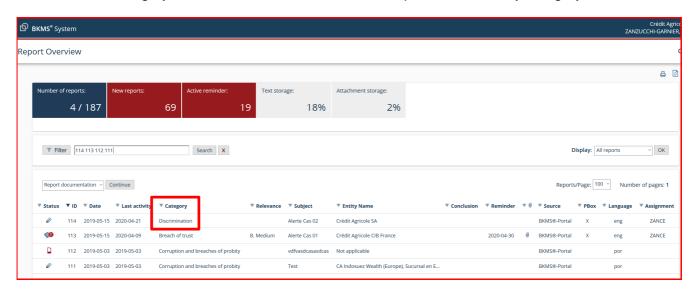
In addition, the whistleblower has the possibility to select only one category among the eight and consequently, the reviewer must more clearly specify a sub-category (ex Category: theft, fraud, tax evasion, breach of trust, abuse of weakness; sub-category: Breach of trust).



Whistle-blower User Manual Page 25/54



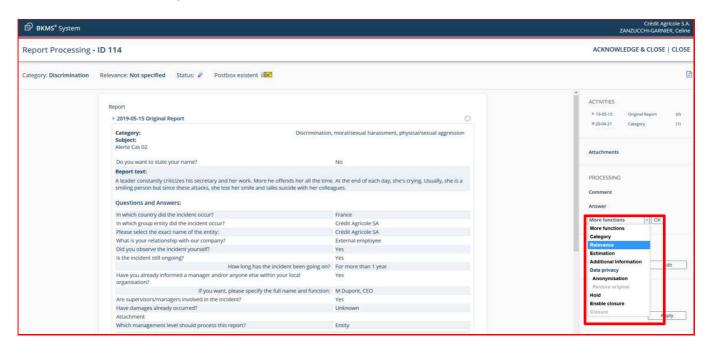
The selected "Category" is visible in the alert overview. It is possible to sort by category.



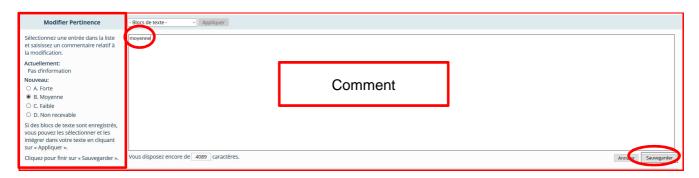
Whistle-blower User Manual Page 26/54

4.5.3. Criticality assessment of the alert ("relevance")

The examiner checks if the report is relevant, and if so, evaluates how critical the report is (high, medium, low). For example, a report that could compromise the image of the Crédit Agricole Group must be classified as "high".

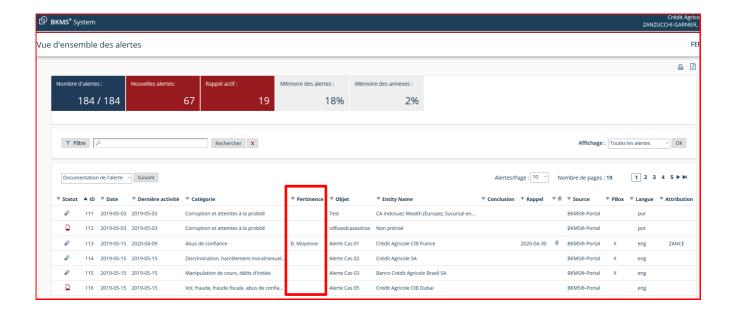


In the case of inadmissibility, the Examiner informs the whistleblower of the alert (within 10 days at the latest) using, if he wants, the standard message "message of inadmissibility of an alert" (Cf. 4.5.4 response part).



The selected "relevance" is visible in the alert overview.

Whistle-blower User Manual Page 27/54

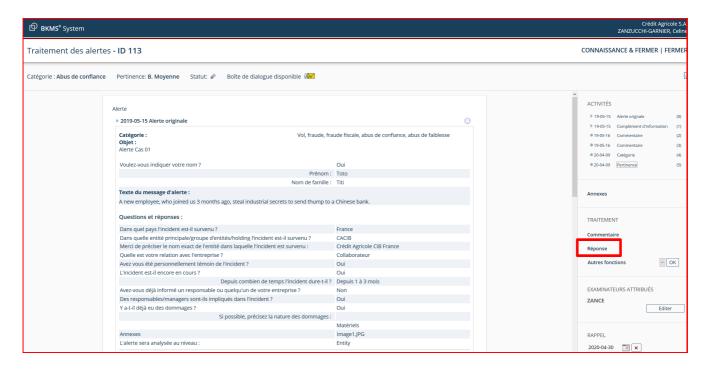


4.5.4. Questions/Answers to the whistle-blower

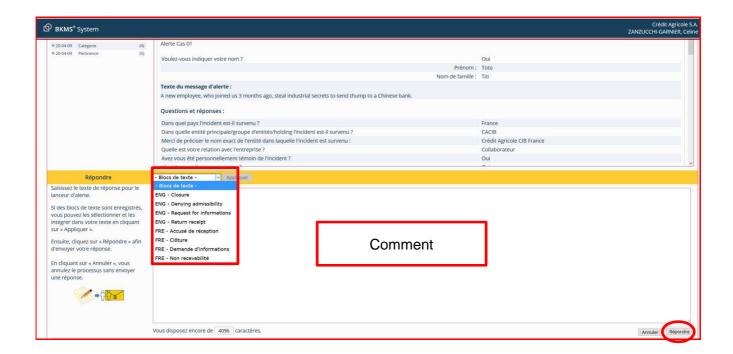
During the investigation phase of the report, the examiner communicates with the whistleblower to get more details about the report.

The examiner can choose standard message or write it himself.

The dialogue with the whistleblower is encrypted and secure; Business Keeper AG has no access to this information.



Whistle-blower User Manual Page 28/54



The symbol in the upper right-hand corner above the reference area in the "Edit Alert" menu indicates you if the whistleblowing has set up a mailbox. In the Overview Reports, an X in the «PBox» column indicates this.

Your message to the whistleblower appears as an item in the "Activities" zone in the report view as well as in the reference box. The whistle-blower accesses your message in her/his post-box.

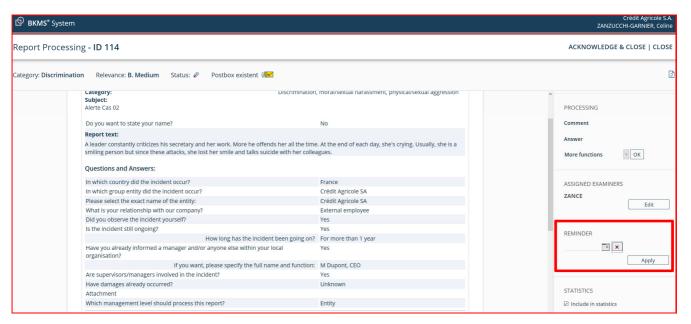
The supervisor and analyst process the alert within a reasonable period of time (2 months maximum) and communicate regularly with the whistleblower in order to keep him informed of the follow up to his alert acknowledgement of receipt, admissibility decision, its processing and cloture.

The reception of new alerts and the correspondences via the BKMS® dialog box generates the sending of an email. If you find that you have not received an email notification, while a new alert, which concerns your perimeter, has been generated in BKMS, please contact the system administrator at the following address: admin.ethicsalerts@credit-agricole-sa.fr.

4.5.5. Reminder

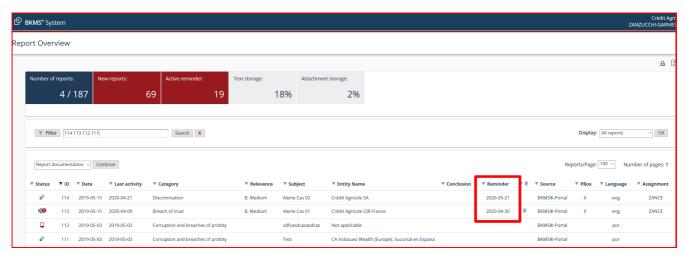
To create a reminder, please click on the 'Apply' button in the reminder section of the 'edit report' screen.

Whistle-blower User Manual Page 29/54



When a reminder is programmed, the creator of the reminder as well as the responsible examiner are informed by e-mail about the follow-up of the report on the stipulated date.





The "Reminder" column in the "Alert Overview" indicates the reminder date, which is chosen for each alert. A yellow border marks these alerts as soon as the selected date is exceeded. The number of reminders programmed is shown at the top of the Overview Reports.

You can deactivate a reminder by clicking the symbol x on the Report View and confirming deletion by clicking on the button "Apply".

Whistle-blower User Manual Page 30/54

4.5.6. Information of the targeted/concerned person by the alert

Precautions:

- Do not inform the person targeted in the following cases:
 - The identity of the whistle-blower cannot be protected.
 - There is a risk of evidence destruction.
- Respect the presumption of innocence. A wrong accusation, especially for serious facts, can be extremely traumatic.
- Have the person sign a confidentiality letter.
- Do not provide any information about the type of report, the content of the report or the whistleblower.
- Take precautions regarding the organization and the content of the interview (confidentiality, the interview must be conducted by two instructors).
- Send an interview report (place of recall of the interview, date of the interview, the persons attending the interview, remind the person concerned that he/she benefits and is subject to confidentiality).

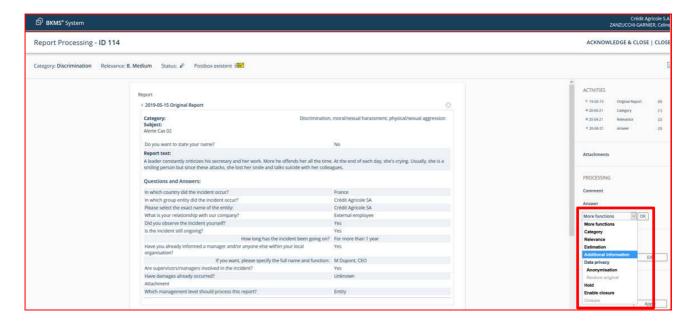
4.5.7. Conclusion/ additional information

Once the investigation is completed, the examiner determines (if necessary) with the support of the alerts management committee, the action to be taken, namely a transmission to the:

- The Human Resources Department of the entity
- Administrative / regulatory authorities
- Compliance Department of the Entity
- Judicial authorities

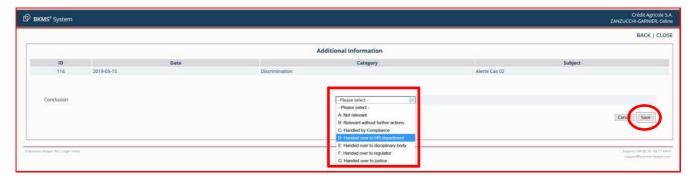
When all discussions are finished and a decision has been taken, the report is ready to be closed. The examiner registers the conclusion in the BKMS system, choosing the 'additional information' function.

Whistle-blower User Manual Page 31/54



The examiner must select the appropriate conclusion in the dropdown list:

- Not relevant
- Relevant without further actions
- Handled by Compliance
- Handled over to HR department
- Handled over to the disciplinary body
- Handled over to the regulator
- Handled over to justice



The examiner informs the whistle-blower that the investigation is finished (using the standard message, if he wishes to do so).

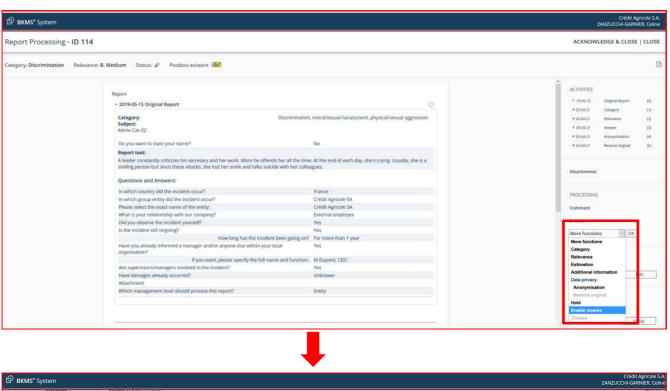
4.5.8. Closure: 2 steps

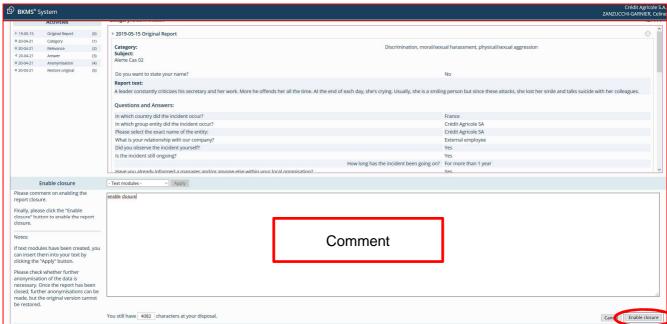
As the BKMS system is based on the "4 eyes" principle, the examiner is not allowed to close the file himself. The closure process needs two steps: a closure proposed by the analyst and then, a closure & approval done by the supervisor.

Whistle-blower User Manual Page 32/54

4.5.8.1. Step 1: "Enable closure"

Once all the investigation steps have been completed, the person in charge of the report suggests closing the report ("enable closure" function, analyst profile).

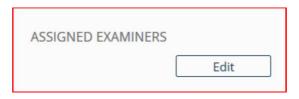




Activating the "Allow closure" function causes the symbol to be displayed in the Overview reports.

The examiner, analyst profile, assigns the alert to no one authorized to close an alert (supervisor)

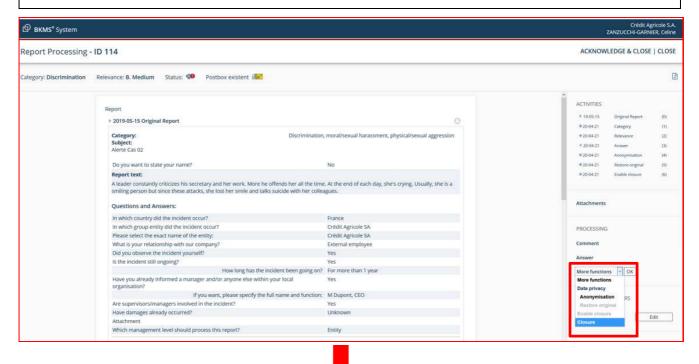
Whistle-blower User Manual Page 33/54

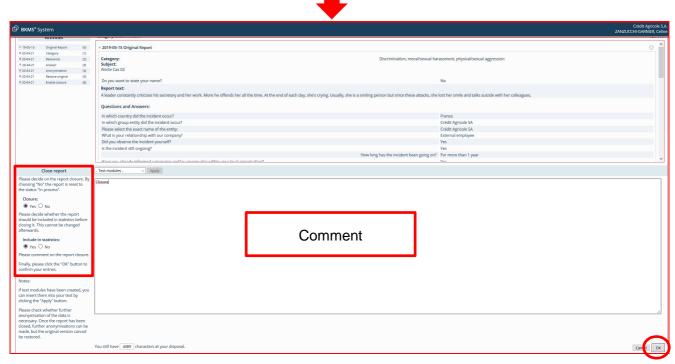


The assigned examiner (supervisor profile) receives an email informing him that an action is to be completed in BKMS.

4.5.8.2. Step 2: Final closure

Warning: the closure of a file is irreversible and definitive. Only the consultation and anonymization functions are possible.





Whistle-blower User Manual Page 34/54

If the Examiner (supervisor) disagrees with the conclusion, he notifies his disagreement through a comment and asks the examiner (analyst) to investigate further. The status of the report then reverts to "in process".

If the Examiner (supervisor) agrees the conclusion of the examiner (analyst), he notifies his agreement in a comment and closes the report.

NB:

- The whistle-blower and must be informed of the closing of the report.
- After the closure of the alert, the whistleblower has no longer the possibility to send messages via the Exchange Box.

4.5.9. Anonymization

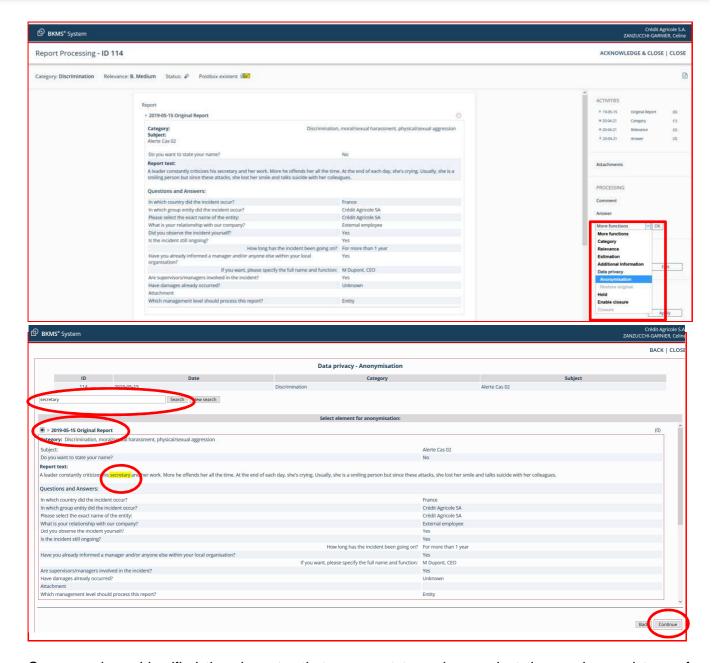
The alert must be anonymized no later than 12 months after the closure of the alert.

The "Anonymization" function makes it possible to hide the names or other personal information contained in an alert.

To find the names or personal information to anonymize, use the 'Search' function.

The words found are highlighted in yellow. Please respect upper and lower case letters when searching.

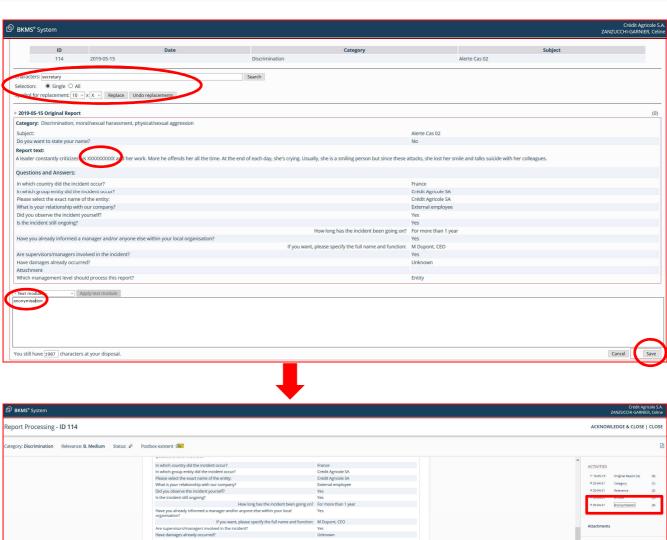
Whistle-blower User Manual Page 35/54

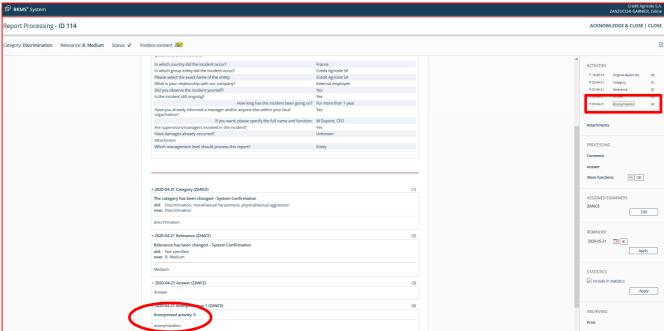


Once you have identified the character that you want to replace, select the number and type of characters and click one 'replace'.

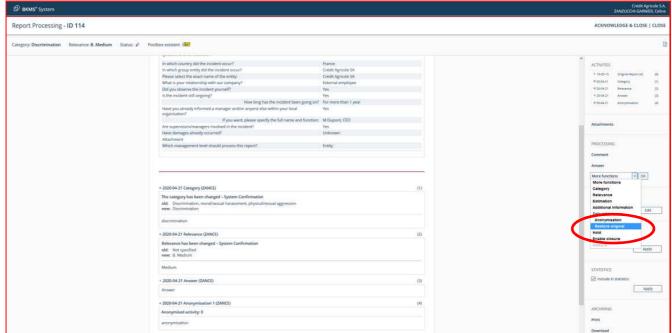
Repeat this process as many times as necessary. Do not forget to add a comment in the text box before saving.

Whistle-blower User Manual Page 36/54

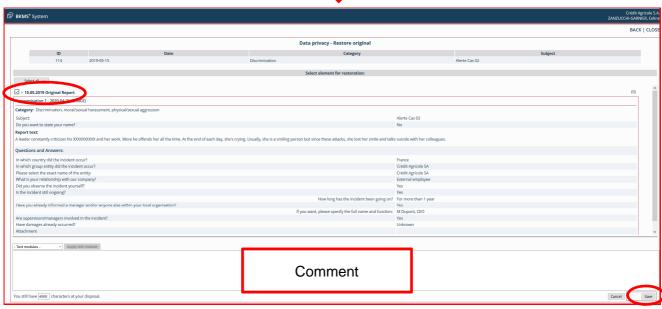




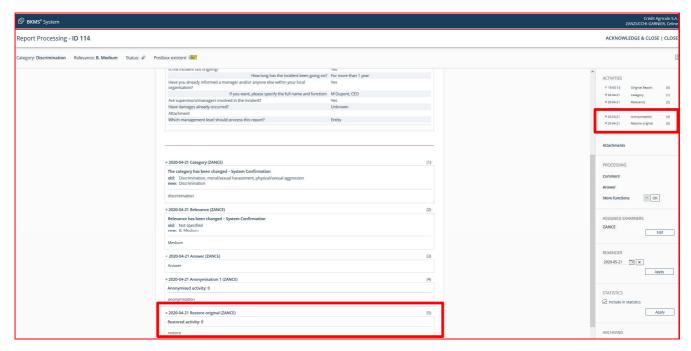
Whistle-blower User Manual Page 37/54







Whistle-blower User Manual Page 38/54



You can undo all anonymizations by clicking the "Restore Original" button in individual sections or in the entire alert.

4.6. Specific processing (via the BKMS Group tool)

4.6.1. Handling of corruption cases

In order to meet the AFA's requirements (French Anticorruption Agency), the specific treatment of cases of corruption is subject to special monitoring by the entity, in charge of the case processing and Crédit Agricole SA, as a central body, in charge of the supervision of the Group anticorruption device.

The entity: acknowledges receipt of the alert, conducts investigations, and, if the case of corruption is proven, immediately alerts Crédit Agricole SA, Compliance Division, Fraud Prevention and Anti-Corruption Unit, in accordance with the 2018-43 procedure. The conclusions (proven or not proven) and the follow-up to the alert must be recorded, as precisely as possible, in the "comment" area of BKMS.

Crédit Agricole SA / DDC: performs special monitoring of corruption cases reported via BKMS. Ensures that the entity is taking charge of the case, the measures taken and the action plan. Records these items in the BKMS alert tracking table.

4.6.2. Special case of anonymous alert

An alert sent by a person who wishes to remain anonymous may be dealt if the seriousness of the facts mentioned is established and the factual elements are sufficiently detailed. Encourage them, if possible, to reveal their identity in order to:

Whistle-blower User Manual Page 39/54

- Benefits from the whistleblower protection
- That his alert be handled as best as possible
- Remain cautious in handling an anonymous alert that may be defamatory
- Give systematically the benefit of the doubt to the person concerned

If the whistleblower's identity is later revealed during the processing of the file, he/she will benefit from the protection conferred by his/her status.

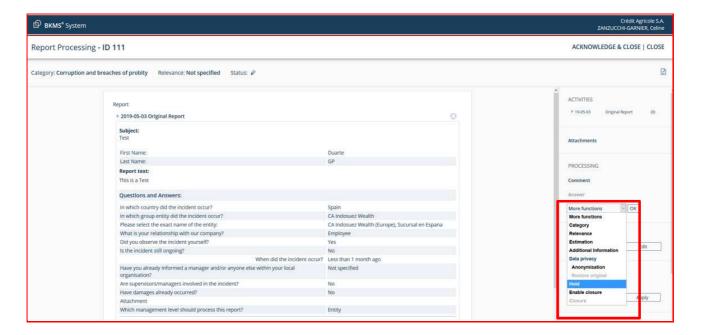
4.6.3. Extension of the investigation

In case the examiner cannot process the file within 2 months (maximum), given the report complexity, he shall inform the whistle-blower of the extension of the processing phase.

4.6.4. Freeze the examination of the file (Hold)

This feature allows freezing a file (making it impossible to make changes on the file or interact with the whistle-blower); this functionality can be used, for example, at the express request of the police.

"Hold" function (see image below):

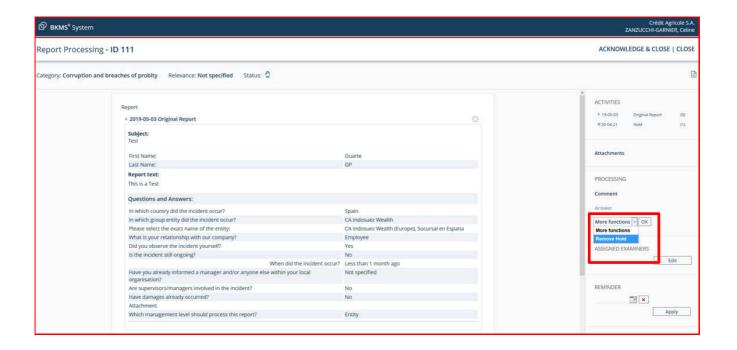


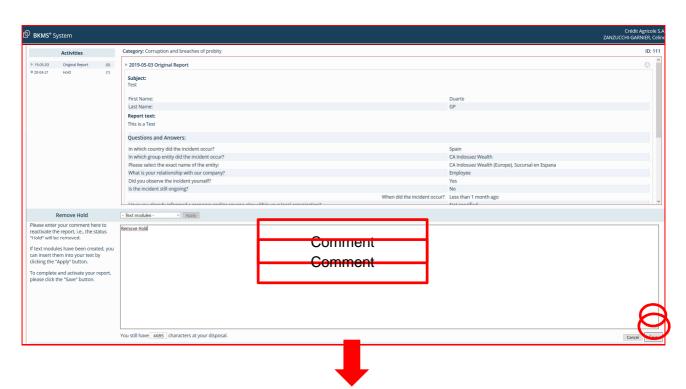
When the report is displayed under the "Hold" status, the report can only be printed off and downloaded. An internal comment can also be added and all other functions are inactive.

The change of status appears in the "Activities" by the symbol. $\underline{\bullet}$

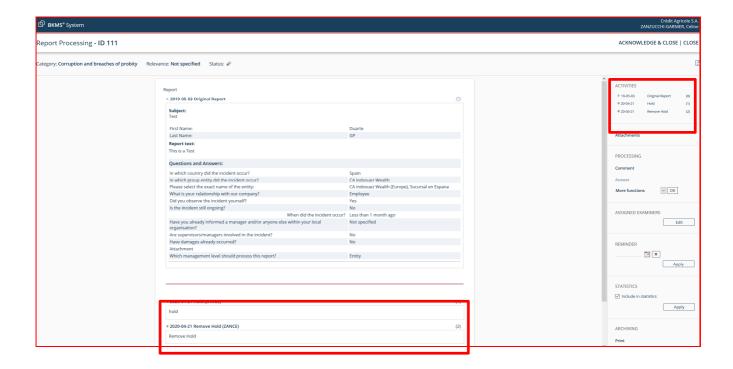
The "More Functions" drop-down menu now displays the item "Remove Hold" to reactivate the report.

Whistle-blower User Manual Page 40/54





Whistle-blower User Manual Page 41/54

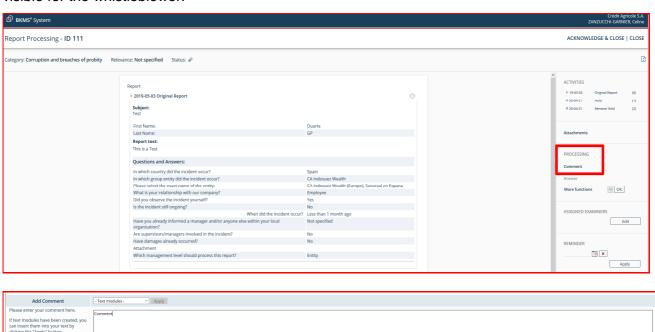


4.7. Other functions

4.7.1. Comments

You still have 4089 characters at your disposal.

The examiner notifies in this text area his comments, and his analysis of the file. This part is not visible for the whistleblower.



Whistle-blower User Manual Page 42/54

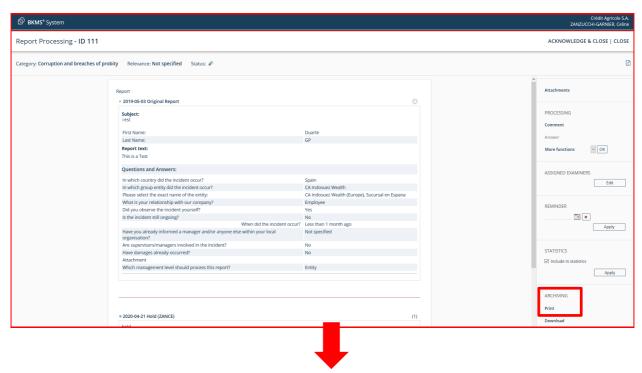
Comment

The comment is documented in the "Activities" zone in the Report View as well as in the reference box.

4.7.2. Print

The person in charge of the file can print the entire file or only the selected parts.

WARNING: As soon as a document is printed, it leaves the BKMS secure system and therefore requires you to take measures to ensure the confidentiality and security of the information contained in the file.

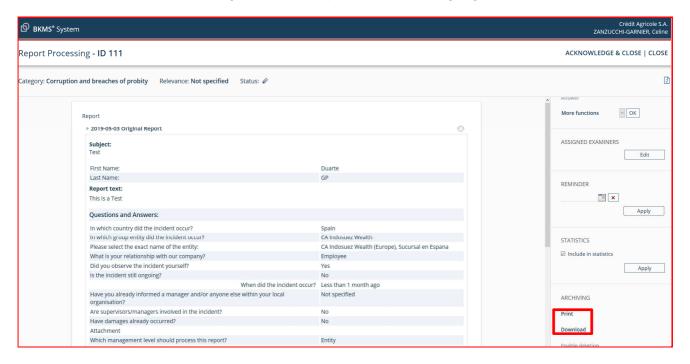




Whistle-blower User Manual Page 43/54

4.7.3. Download

The person who is in charge of an report can download it. The HTML file makes it possible to view the report directly in your browser, while the XML format can be used for further processing. If both HTML file and XML file are generated, both files are compressed for simultaneous download (zip). The default file name consists of the following elements: Report-ID_status_language.file-format.



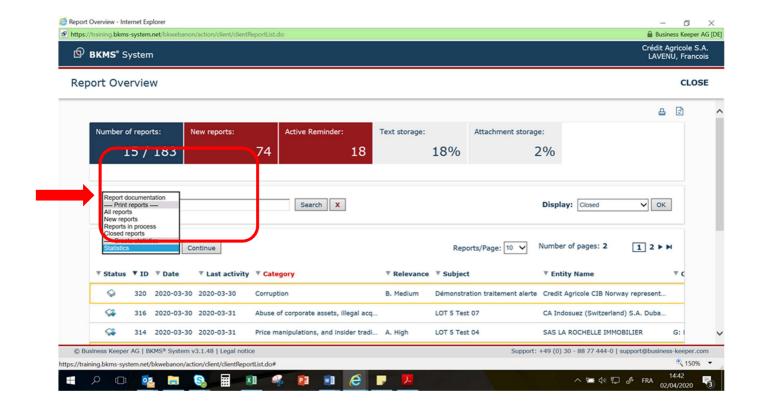
♦** **WARNING**: as soon as a document is printed or downloaded, it leaves the secure BKMS system and therefore obliges you to take measures to guarantee the confidentiality and security of the information in the file.

4.7.4. Reporting

The application allows creating statistics according to the perimeters of connected users. The statistics consist in exporting the alerts in the form of tables (Excel) containing all the information entered by the whistleblowers.

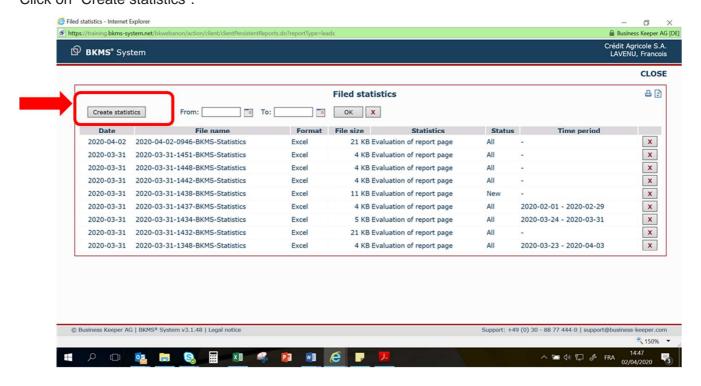
To access it, simply click on the drop-down list "report documentation", select "Statistics", and click on 'Continue'.

Whistle-blower User Manual Page 44/54

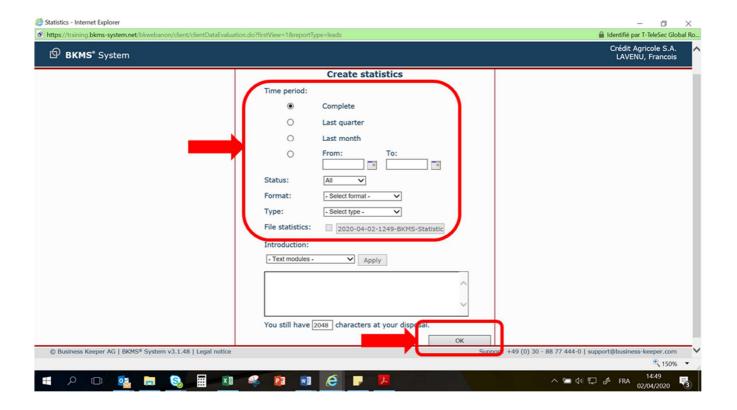


A new 'Filed statistics' interface opens, a list of reports already archived / consigned may be present, these are statistics which have already been recorded by the same user in the past.

Click on "Create statistics".



Whistle-blower User Manual Page 45/54



- Time period : choose the time period
 - o Complete: for the begining
 - o Last quarter
 - o Last month
 - you can define a specific period
- Status: choose which alerts do you want in your reporting
 - o all
 - o new
 - o in process
 - o hold
 - closed
 - deleted
- Format : choose Excel (only format available)



- Type: choose « Evaluation of report page »
- Files statistics: if you want to keep the reporting in the "filed statistics" tick the box

Whistle-blower User Manual Page 46/54



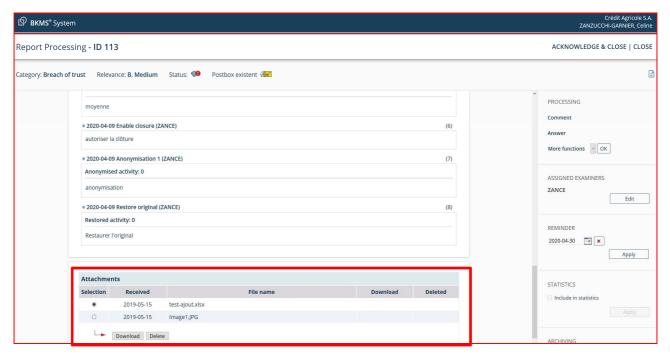
A

Please note, the system authorizes only 15 "archived" reporting in the system.

Press ok to start the file download

4.7.5. Attachments

List shows the attachments submitted by the whistle-blower, along with the date of submission and the file name, and, if applicable, the date of the download and of deletion, along with the Examiner Alias. By selecting a file using the radio button, you can "Download" the file to a local PC or server.



If the whistleblower has not attached any files to her/his report, the blue row displays the wording "No available attachments".

Whistle-blower User Manual Page 47/54

4.8. Report reception outside the Group Tool (BKMS)

The employee reports an incident to his manager:

- ⇒ The manager encourages the employee to use the whistleblowing tool (BKMS).
- ⇒ The manager is subject to confidentiality.

The Compliance division receives a report (email, phone, etc.):

- ⇒ The compliance officer forwards the report to the referent who enters the report in the BKMS tool.
- ⇒ The compliance officer is subject to confidentiality.

The referent receives a report (email, telephone, etc.):

⇒ He enters the file on the BKMS tool with the following link.

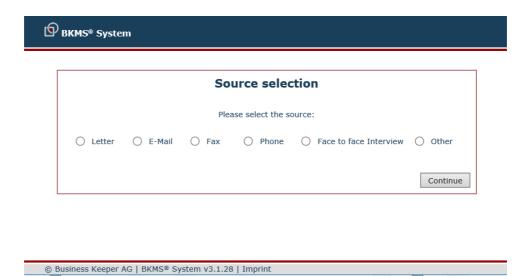
This is the link to reach the source selection page:

English:

https://client.bkms-system.com/bkwebanon/client/clientSendReport?cin=3CAgr18&language=eng

French:

https://client.bkms-system.com/bkwebanon/client/clientSendReport?cin=3CAgr18&language=fre



The person selects the source, and then he will have to input all the information of the report.

Whistle-blower User Manual Page 48/54

5. BKMS SYSTEM AUTHORIZATION

5.1. The "4 eyes principle"

The alert processing device is secured by the principle of the double check (principle of 4 eyes) so that only one person cannot analyse and definitively close a file.

- ➤ If the file is processed within the main entity (Regional Bank or FLGE), the referent must designate 2 persons (+ 2 back-up):
 - A person (+ his back-up) who has the possibility of analysing the file and proposing the closure of the file (analyst profile)
 - A person (+ his back-up) who has the possibility to close the file (supervisor profile)
- ➤ If the file is processed within a subsidiary entity (delegation of file analysis), the referee must designate 1 person + 1 back-up who has the possibility to analyse the file and propose closing of the file (analyst profile). The closure of the file will be done:
 - Either within the subsidiary by the local referent (supervisor profile) and under the supervision of the FLGE Referent
 - Either within the FLGE by the FLGE Referent

5.2. Enabling/ deleting access authorizations

Authorizations/ clearances for the Group tool (BKMS) are centralized at the level of Crédit Agricole SA - Compliance Department.

Each entity wishing to authorize an employee to use the Group tool (BKMS) must use the authorization request form (see Appendix 2) and sends it to the FLGE referent for validation.

After validation, the FLGE referent sends the document to Crédit Agricole SA – Compliance Department for rights opening in the group tool (BKMS).

Please contact the following e-mail address for any authorization request and use the authorization request form (see appendix 2): admin.ethicsalerts@credit-agricole-sa.fr

Whistle-blower User Manual Page 49/54

WARNING: Access rights are granted under the responsibility of the FLGE referent.

In case of mobility of a collaborator, the entity must report it immediately to: admin.ethicsalerts@credit-agricole-sa.fr for deactivation of the rights.

TOOL PROFILE	TOOL AUTHORIZATION	
Supervision level	Closure	
Analyst level	Enable closure	

Whistle-blower User Manual Page 50/54

6. CONTROLS

At the entity or FLGE level

The Entity or FLGE referent sets up second-degree controls to ensure the correct application of the alert procedure. Is about :

1) Treatment of alerts: the control includes the following check points:

Sending an acknowledgment of receipt to the Whistleblower

Alert admissibility analysis

Processing the alert within the allotted time

Closing information to the Whistleblower

Compliance with the reporting of proven corruption cases to Crédit Agricole SA in accordance with the 2018-43 procedure (in connection with a 2.2 C control)

2) Protection of whistleblowers: the control includes the following check points:

Respect for confidentiality rules: The people included in the confidentiality circle, on an ad hoc or recurring basis, have signed a confidentiality agreement.

Compliance with the rules of access to BKMS: In the event of a change in the position of a person authorized to BKMS, the information was sent to DDC Crédit Agricole SA (admin.ethicsalerts@credit-agricole-sa.fr) for deactivation login / passwords.

At the same time, Internal Audit will periodically conduct missions aimed at ensuring the internal control system, in particular the correct implementation and effectiveness of first and second level controls.

At the level of the Crédit Agricole Group:

The Group referent sets up controls to ensure that:

People authorized to use the Group tool (BKMS) are authorized and still in post (annual periodic accreditation review)

Corruption cases reported via BKMS are subject to specific monitoring within the entities (measures taken and action plan).

In addition, DDC Crédit Agricole SA will carry out a semi-annual extraction of the logs.

Whistle-blower User Manual Page 51/54

APPENDIX 1 - CONFIDENTIALITY AGREEMENT



D	ate,
SUBJECT: Confidentiality Agreement	
To whom it may concern,	
You participate in the investigation of the case called "to as the "Case".	, hereinafter referred
In the context of the investigation, you will have access to information, documents, etc. media, in written or verbal form, hereinafter referred to as the "Information(s)". The Ca Agreement are also Information themselves.	•
All Information provided to you or to which you have access shall be treated, as shall not, under any circumstances, be disclosed directly or indirectly to third palaws or with your consent.	
You hereby undertake to:	
 Take all measures to ensure the strict confidentiality of Information, both interrouse the Information only for the sole purpose of the Case examination; You ensure that all Information regarding the Case is only transmitted to authorize framework of the Case, namely	norised persons within the
Any communication, in any form, to other persons than Authorised Persons would confidentiality Agreement.	constitute a breach of this
You are required to respect this Confidentiality Agreement both, during the Case inverthe end of the Case examination.	estigation phase, and after
In the event of a change of position, you will remain bound by this Confidentiality Agre	ement's obligations.
Your attention is drawn to the fact that any violation of this Confidentiality Agree prejudicial to Crédit Agricole S.A. or any person involved in the Case, and, if by your resentions.	•
Would you be so kind as to send us a duly signed, completed, and dated copy of this	Confidentiality Agreement.
Best regards	
H	lead of Group Compliance
	Crédit Agricole S.A.
Read and approved Montrouge, on by	

Whistle-blower User Manual Page 52/54

APPENDIX 2 - APPLICATION FOR AUTHORIZATION

REQUEST F	OR AUTHORIZATION	/ REMOVAI	OF AUTHORIZATION
	Tick the corre	sponding bo	ox .
	Req	uest	
	Rem	oval	
	Modifi	cation	
Date of request (JJ/MM/AAA	<u>4A):</u>		
Person concerned:			
Entity			
First Name(s)			
Name			
Email			
Authorization level:			
☐ Analyst profile		☐ Supervisor profile	
Proposes to close an alert		Closes an alert	
Perimeter (entities concerne	 <u>∍d):</u>		
Signatories:			
FLGE Referent	Group Refere	ent	Sys Admin
Name	Name		Name
Date	Date		Date

The document has to be sent to the following address: admin.ethicsalerts@credit-agricole-sa.fr

Signature

Signature

Signature

Whistle-blower User Manual Page 53/54

CONFIDENTIALITY AGREEMENT

The whistleblowing right exercises in an environment of strict confidentiality that will allow him/her to report the facts while protecting his identity. Therefore, the Referent treats the alerts with the strictest confidentiality and only shares the reported information with third parties whose involvement is essential for treating the alert. This includes the Alert Management Committee and a team of identified investigator(s) or expert(s), also subject to strict confidentiality.

All Confidential Information communicated to you or to which you will have access must not, under no circumstances, directly or indirectly, be disclosed to third parties, without limitation of duration, including in the event of any change of position or function.

It is understood by Confidential Information, in any form whatsoever (written, verbal, computer or other), and this list is not exhaustive:

- All information concerning the identity of the issuer of an alert and the persons covered by the alert as well as the information collected by all the recipients of the alert,
- All technical and operational information necessary to gain access to the alert management tool

You hereby agree to:

- Preserve the most absolute secret about the Confidential Information that has been or will be transmitted to him or to which he will have access and take all the measures to ensure the strict confidentiality of the Confidential Information, both internally and externally,
- Use the information only for the alert's instructions,
- To give access to this Confidential Information or to disclose only to the Authorized Persons (Referent, Supervisor, Analyst, and other person intervening punctually in the processing of a specific file),
- Take all appropriate measures to ensure the protection and integrity of the Confidential Information,
- Do not retain in any form any information.

Confidential Information cannot be disclosed except as required by law, particularly in the context of a request from a judicial authority.

We draw your attention about the fact that the non-compliance of this confidential agreement is susceptible to cause a serious harm to your entity (Regional Banks or subsidiaries), to the Crédit Agricole Group, to the whistle-blower and to the persons targeted by the report, and that can give sanctions including disciplinary sanction.

Name and first name :

Date and Signature :

The document has to be sent to the following address: admin.ethicsalerts@credit-agricole-ss

Whistle-blower User Manual Page 54/54